

Council Paper: Reports

| Title: | Governance Review Update |
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| Paper Number: | 04042023-11 |
| From: | Lucy Johnson-Brown, Head of Governance and Roma Grant previously Interim Head of Governance |
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| For your: | Information |
| Access: | Open |

Purpose:

To provide Council members with an update on the Governance Review.

Background:

In January 2023, members of the Council held a 'brainwriting session' to consider the future of the Council, to input into the Governing Board's Governance Review.

Council considered the following question:

- What is the purpose of the Council?
- Who does it represent?
- What is the membership? Size and composition. How do we find members?
- How does it engage with stakeholders, CET, Board?
- What questions does a consultant need to ask/issue they need to be aware of? (other than the history of Council which they will be given)

The results of the session are attached in an appendix.

Update:

Three proposals were considered and a preferred consultant was appointed based on:

- Understanding of Cochrane
- Understanding of complex international organisations
- Understanding of the cultural sensitivities of working in a global environment
- Governance Review experience including reviewing structures and working with Governing Boards and Executive Leadership Teams to determine the best structure to support organisational priorities.

The consultant, Barney Tallack will review Cochrane's governance and non-governance bodies, the roles, relationships, authorities and related accountabilities. He will gather input through interviews with representatives of each body, consider wider group contribution via an e-survey for example, will review core documents and gain insight from other comparable organisations.

The results and recommendations will help the Governing Board and the Executive Leadership Team in reviewing, identifying and recommending any improvements to Cochrane's governance to ensure that each entity has a clearly defined purpose with clear reporting, monitoring and evaluation arrangements.

The recommendations are expected to be reported to the Governance Committee in July 2023 and an implementation plan will be developed.

Lucy Johnson-Brown 29 March 2023