



Governing Board Elected Member Candidate Statement

The Candidate Statement, your photograph and names of your nominators will be published on the Cochrane websites during the elections process, and the Candidate Statement and photograph will remain on the websites against the names of new members for the duration of their terms on the Board. For this reason, this Candidate Statement document template must be used; and full addresses, email addresses and/or unencrypted e-signatures excluded.

Please submit this Elected Member Candidate Statement in Word format by the stated deadline. It should be shared beforehand with your two nominators.

Family name (surname):	Chi
First name(s):	Yuan
Today's date:	
Are you a current member of the Governing Board standing for re-election?	No
Will you be 30 years old or younger on 29 November 2021?	Yes

Questions 1-4: General experience and motivation

1. How and when did you first become involved in Cochrane and what has been your subsequent contribution to Cochrane's work (maximum 200 words)?

In 2018, after master graduation in clinical medicine, I signed up my Cochrane account. The "Starter Pack" was the beginning: Cochrane Crowd and TaskExchange.

I dived into Cochrane Crowd immediately, touched by the feeling of getting involved and being acknowledged. I've made 100,000+ Crowd classifications so far. I attended 2019 Cochrane Colloquium in Chile, and deeply attracted by the technologies introduced at #CochraneTech Symposium. I talked to Anna Noel-Storr about the diversity of source of evidence and was impressed that a nobody's thoughts can be listened. Anna's encouraging words made me devote myself to Cochrane.

Being active at TaskExchange, I got opportunities to gain hands-on experiences on each process of producing systematic reviews. In 3 years, I have assisted 50+ Cochrane reviews led by teams from countries cross the 5 continents (UK, Germany, Sweden, Australia, Canada, Russia, South Africa, Lebanon, US, etc.), resulting in 11 authorships (3 published) and 22 recommendations from Cochrane editors, information specialists and authors.

In 2021, I became the Information Specialist and Chinese representative with Cochrane Campbell Global Ageing Partnership, responding to internal and external requests on the production and dissemination of Cochrane Campbell evidence.

2. What experience do you have serving as a member of a governing board, board of directors, management group or similar? This might be within a non-for-profit or charitable organization, or a hospital or university. Please include the roles you played and other relevant information (maximum 200 words).

I am the project lead of Cochrane Campbell Global Ageing Partnership WeChat Project, aiming to deliver Cochrane Campbell evidence to the Chinese public and to establish an online community for evidence-based healthy ageing in China. In only 2 weeks of its launch to the public, our contents had resulted in 300+ people following and 2000+ views.

In the COVID19 Recommendation Map Project led by Cochrane Canada, working with the coordination team, I am leading a Chinese team of 10+ volunteers working on the screening, appraisal, and extraction of Chinese guidelines. I initiated the idea of including guidelines published in Chinese language to increase the diversity and applicability of recommendations. I performed the recruitment: design application form, conducting phone interview and design written assessment for each role, which require management skills and good understanding of the project.

As the Founder of my start-up (about bridging gap between Chinese and English-speaking world for evidence synthesis), I got trained in a two-month seminar with Institute of Banking and Finance at University of Zurich (in German), and an online course authorised by Peking University and ZhenFund (in Chinese), acquired skills and international views on lean start-up, business model, pitch, and design thinking.

3. Acting as a Board member requires a collaborative approach to decision-making, setting aside personal opinions and group affiliations and acting in the best interests of the organization as a whole. Please describe how you would fulfil this obligation, using examples from previous committee or other work (maximum 200 words).

I would fulfil this obligation because that's what I have learned from Cochrane in the three years. Rigorous and respectful, inclusivity and integrity. My experience working with so many Cochrane review teams, and editorials have shaped my collaborative working approach, whilst keeping objectivity. Working in evening times has been usual, since I always want to contribute to important discussions with teams based in other time zones.

When managing the Chinese team for COVID19 Recommendation Map, I make sure each member's opinion is heard and considered and I always encourage those introverts to speak. Relevant modifications are made by discussing with the coordination team in Canada to meet the best outcome of the project as a whole.

During the update of a Cochrane review with a UK-based team, I conducted an exploratory search of Chinese databases. The full-text screening identified 200+ potentially eligible RCTs published in Chinese. However, given the timeline and capacity we had, I reached consensus with the authors and editorial base that we refrain from including those studies, even though one-month intensive voluntary work was invested. Cutting personal losses prevents a greater price for the team.

4. What do you think would make you an effective member of the Cochrane Governing Board (maximum 200 words)?

As a youngster with Asian cultural and language background, I appreciate the inclusive environment Cochrane has built. But being mindful of the age gap and low participation of Asian in Cochrane activities, I believe there are spaces to improve.

I have got practical experiences to get Chinese-speaking people involved in prioritise topics, get unexperienced Chinese students to participate in Cochrane reviews, get Chinese elderly people help disseminate evidence, and most importantly, promote comprehensive searches of Chinese databases to identify evidence published in Chinese to enrich Cochrane evidence to be applicable for more population. I am eager to share my experience with the Board and generalise to wider population to achieve a more diverse Cochrane community for a world of better health for all people.

I am skilled in keeping updated to advanced technologies and adapt them to meet my needs. Now in the time when Cochrane is facing an inevitable change, technological transformation plays a key role. I believe technologies enable people and organisation to realise their full potential, so I hope to work alongside the Board, to increase our competitiveness, to accelerate our innovation and iteration to meet the incredibly fast-growing need of trusted evidence.

Questions 5-11: Specific Skills

The Governing Board needs a range of experiences, knowledge and expertise amongst its membership. We do not expect any single Governing Board member to have all the necessary skills and experience; we are looking for diversity.

We do not expect you to answer “yes” to more than one or two of the questions below.

If you do answer “yes”, please provide at least one example which best demonstrates your skills or experience.

Desired skills and experience for this election:	Which means to you can:	Do you have skills and experience in this area? [YES/NO]	If YES, please provide an example:
5. Publishing and Open Access	Guide others through the complexities and opportunities for organizations in achieving Open Access to content and data	No	
6. Fundraising and business development	Develop and implement opportunities for income generation, build organizational relationships and connections, access donor and partner networks	Yes	I have scheduled a visit on 26 October to a Chinese Charity organisation for elderly people, to learn about their operation and financing model, and to build relationship with Chinese Charity networks to support our future work in China.
7. Digital product development	Guide user-centred design, development and delivery of new digital products, understand informatics and structured data	Yes	<p>User-centred design of new digital products: I have been Microsoft Certified Solutions Associate on BI Reporting since 2019. I shared my thoughts on data visualisation, data linkage, and interactive interface of Cochrane Reviews and Cochrane Library with examples with Roger Tritton via talks, which contributed to his project on Cochrane Library.</p> <p>Delivery of new digital products: I am proficient in using Covidence and have conducted trainings to Chinese researchers in Chinese language, aiming to promote new technology to enable people to produce reviews more effectively. After training, I knew</p>

			<p>some teams started to use Covidence for Cochrane review, but I also knew that more teams wouldn't use it because Chinese characters (and other non-phonetic characters) are not well supported when exporting data. So, the design and delivery with non-English language data and users being considered is very important.</p> <p>Understand informatics and structured data: As Cochrane Information Specialist, I understand and work on informatics and structured data: English and Chinese databases, Cochrane Register of Studies, also literature management.</p> <p>Besides, I used to establish an Access database to do data extraction for a non-Cochrane systematic review. It was designed to extract structured and unstructured data, with an interactive interface. Queries and connections were applied to enable a real-time automated basic data cleaning and computation, and to visualise the summarised data during the extraction.</p> <p>I also had experience as Admin of Microsoft 365 for Enterprise, running SharePoint and other Microsoft Apps, gained knowledge on enterprise information structure, document management and metadata.</p>
8. Financial management	Oversee an organization's fiduciary, risk and audit duties, lead financial and investment planning	No	
9. Advocacy	Act as an ambassador for an organization, influence and strengthen the commitment of public leaders or decision-makers to a cause, secure community support	Yes	<p>Acting as an ambassador for Cochrane Campbell Global Ageing Partnership, I connect with Cochrane China Network, Chinese Universities, hospitals, charity organisations, and Chinese consumer groups. We have planned activities such as visiting organisations and interviewing directors and representatives. News reports of these activities will be a key channel to draw attention and involvement of public leaders or decision-makers about Cochrane Campbell evidence. We will work together and support each other, to promote evidence</p>

			and science to the public, in a way that people can understand and trust.
10. Science communications or public relations	<p>Build organizational brand and profile online and in person, lead crisis management, design effective external and internal communications processes; OR</p> <p>Educate and raise awareness of science-related topics, design strategies for effectively communicating complex ideas to different audiences, or lead the transfer of knowledge into action</p>	Yes	<p>Organizational branding and communications: I have been actively looking for opportunities to introduce Cochrane’s work and products to wider audiences. On 23-24 September, I gave two online presentations about the Cochrane COVID-19 Study Register and Cochrane Campbell Global Ageing Partnership for Open Innovation in Life Sciences 2021 Zurich, where the attendees were mostly university students and early career researchers.</p> <p>As for in China, various activities have been planned, as mentioned before. The visits, interviews, WeChat articles, and news reports will increase our capacity and strengthen our network, to deliver trustworthy information to the public. We have got some elderly people volunteering for our WeChat Project and we are happy to see that they are helping their peers to overcome the digital gaps.</p> <p>Knowledge translation: I was trained in new media writing, and I am the collaborator of “Practicing Citizen Science in Zurich Handbook”.</p> <p>In our WeChat Project, which we achieved 300+ people following and 2000+ views, from 0, in only two weeks, strategies have been applied: (1) Content production with relevancy, usefulness and format considered, as well as contextualisation and localisation according to the habit and culture of the target population. (2) Data analysis on user level, content level, interface level, etc., to get insights on user preference, reading behaviour, promotion channels, etc. (3) Timely evaluation and iteration.</p>

			(4) Interaction to increase user stickiness.
<p>11. Making organizations more diverse and equitable</p>	<p>Guide equity, diversity and inclusion assessments and target-setting or provide lived experience of addressing issues of inequality</p>	<p>Yes</p>	<p>In the previous sections I have mentioned many diversity/equity related gaps and solutions. However, when using Cochrane evidence, in terms of clinical practice, policymaking, or even knowledge translation, it revealed a problem that, primary studies published in non-English languages were always being absent in establishing the evidence, so that the generalisability of the evidence is limited.</p> <p>How big the gap is? I use Chinese language as example. In the published Cochrane review on Pioglitazone for diabetes, out of the 27 included RCTs, 23 were only published in Chinese and identified via comprehensive searches of Chinese databases. By doing so, the Chinese population, which accounts for 18.6% of the world's population, can be better represented, then the evidence generated by Cochrane can be applicable for more population.</p> <p>For two years, I have been trying to explore the possibility to integrate the searches of Chinese databases into Cochrane process, thanks to the inclusive and generous support from editors, information specialists and authors from many Groups. Similarly, if we gather the inputs from information specialists speaking other languages, what a big difference would Cochrane make.</p> <p>What makes Cochrane unique is its capacity and capability to provide support for the evidence synthesis process from a world-based community. And that would definitely benefit the public and enlarge Cochrane's impact worldwide.</p>

12. Anything else you'd like to say in support of your nomination (maximum 200 words)?

I would like to express my greatest appreciation to all the people from Cochrane family who have been guiding me and helping me to grow up. Cochrane has changed my life and directed me to a bright career path. Made in Cochrane, serve in Cochrane. I hope to serve Cochrane by bringing in fresh ideas and perspectives from different generation, races, and backgrounds. In together, we go forward to the sustainable success of Cochrane in the long run.

Declarations:

To be eligible to stand for election, candidates must confirm the following by putting a 'tick' (✓) or their initials in the boxes below:

I hereby confirm that I:

1. Have accepted the Terms and Conditions of Cochrane Membership and have been a Cochrane Member for at least 30 days prior to the close of voting in this election	YC
2. Have read the following guidance produced by the National Council for Voluntary Organisations in the UK: <ul style="list-style-type: none">• What is a charity• What is a charity trustee?• What trustees must do• How trustees look after the charity	YC
3. Accept the Governing Board Charter	YC
4. Accept and will adhere to the Code of Conduct for Trustees	YC
5. Have completed the Cochrane 'Declaration of Interest' Statement (Annex 1 of this document)	YC
6. Have completed the 'Trustee Eligibility Declaration' required by the UK Charity Commission for all Trustees (Annex 2 of this document)	YC
NAME: Yuan Chi	
DATE: 20 October 2021	

Annex 1: Cochrane Declaration of Interest Statement

Candidates must make a declaration of conflict of interest, including financial or non-financial relationships with other organizations, professional relationships to other members of the Board, and other Boards she/he may sit on. In writing this statement, candidates should refer to Cochrane’s [conflict of interest policy](#) (for Cochrane Groups) and the [declarations of existing members of the Board](#).

Please answer the following questions:

1. Financial interests	YES/NO (If YES, please provide details)
<p>In the last three years, have you:</p> <p>a) Received funding: any grant, contract or gift, commissioned research, or fellowship from Cochrane or a related organization (i.e., any organization related to health care or medical research) to conduct research?</p>	No
<p>b) Had paid consultancies: any paid work, consulting fees (in cash or kind) from a related organization?</p>	<p>Yes</p> <p>Paid work for Cochrane COVID-19 Study Register (July 2021 – November 2021)</p>
<p>c) Received honoraria: one-time payments (in cash or kind) from a related organization?</p>	No
<p>d) Served as a director, officer, partner, trustee, employee or held a position of management with a related organization?</p>	No
<p>e) Possessed shareholdings, stock, stock options, equity with a related organization (excludes mutual funds or similar arrangements where the individual has no control over the selection of the shares)?</p>	No
<p>f) Received personal gifts from a related organization?</p>	No
<p>g) Had an outstanding loan with a related organization?</p>	No
<p>h) Received royalty payments from a related organization?</p>	No
<p>2. Do you have any other competing interests that could pose a conflict of interest that would reasonably appear to be related to the primary interest?</p>	<p>From the members of the board, Tracey Howe is the co-director of Cochrane Campbell Global Ageing Partnership, with which I am the Information Specialist.</p>

Annex 2: Trustee Eligibility Declaration

As required by the [UK Charity Commission](#)

Please tick or initial in the boxes below to confirm the following:

I declare that I:

Am willing to act as a trustee of The Cochrane Collaboration	YC
Understand Cochrane's purposes (objects) and rules set out in its Articles of Association	YC
Am not prevented from acting as a trustee because I: <ul style="list-style-type: none"> • Have an unspent conviction for one or more of the offences listed here • Have an Individual Voluntary Arrangement, debt relief order and/or a bankruptcy order • Have been removed as a trustee in England, Scotland or Wales (by the Charity Commission or Office of the Scottish Charity Regulator) • Have been removed from being in the management or control of any organization in Scotland (under relevant legislation) • Have been disqualified by the Charity Commission • Am a disqualified company director • Am a designated person for the purposes of anti-terrorism legislation • Am on the sex offenders register or equivalent in any country • Have been found in contempt of court for making (or causing to be made) a false statement • Have been found guilty of disobedience to an order or direction of the Charity Commission 	YC
Will provide true, complete and correct information to the Charity Commission if elected as a Board member	YC
Understand that it's an offence under section 60(1)(b) of the Charities Act 2011 (United Kingdom) to knowingly or recklessly provide false or misleading information	YC
Comply with my responsibilities as a trustee that are set out in the Charity Commission guidance 'The essential trustee (CC3)'	YC